SKM Associates LLC

Family Business Consulting Developing High Performance Leaders and Organizations

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Family Business Exit Planning Readiness

"You got to be careful if you don't know where you're going, because you might not get there." **Yogi Berra**

If you don't put together a plan to accomplish something, there is a good chance you won't attain what you want and need to. That could not be more true in the area of exiting a family business. Research shows that many business owners just don't ever plan on leaving their businesses or believe that there will always be a tomorrow. What are the excuses for not planning the exit?

- A. "It is too early"? -- You should start planning 3 -5 years before you leave your business.
- B. "Too complex?" Yes it is! That's why you need help. Exit planners work to coordinate the work of your advisory team.
- C. "Too time consuming? -- Yes, if you do it alone. Again, exit planners will do the planning and coordinating of the work to be done.

Mental Readiness

- 1. I have a specific, written plan as to when I would like to exit my business and move to the next phase of my life.
- 2. I am becoming bored or tired or feel physically stressed with the daily operations of my business and do not feel the same sense of positive energy or enthusiasm I once had.
- 3. I have a specific, written plan as to how I will productively spend my time when I am no longer running the business.
- 4. I am excited about the changes and opportunities that await me outside of running the business on a day-to-day basis.
- 5. I am ready to move on to my next adventure that does not include the business.
- 6. Considering my current feelings about the business, running this business for another 3-5 years seems like an eternity.
- 7. I have coasted the last few years to avoid the aggravation and work needed for business growth.
- 8. I am confident in my ability to transition my current responsibilities in the company to the people I have prepared for future ownership and leadership.
- 9. My vacation time and time away for the business has been increasing each year and when away, it is easier for me to not 'check-in'.
- 10. I have a good understanding of the legal and tax implications for a business transition and I am ready for these aspects.

Financial Readiness

- 1. I have a specific, written plan for how I would invest the cash I would receive upon my exit of the business.
- 2. There are qualified professional advisors in my life that help in developing my future financial plan.
- 3. The value of my business is a large / critical part of my future financial security.
- 4. I know my anticipated life style and have adequate liquid assets to offset any loss of personal benefits I have received while in the business.
- 5. My business value is less than one-half of my total net worth.
- 6. There is a specific written plan to turn my business holdings into cash for my retirement.
- 7. Excluding Social Security, I have sources of income to fund at least one-half of the needs for the lifestyle I desire to live when I leave the business.
- 8. For the last 5 10 years I have saved at least 15% of my annual income.
- 9. I have completed the legal documents and purchased insurance products to provide for my family in the event of an unexpected or catastrophic event in my life.
- 10. I have begun to execute my plan to eliminate any personal debt in the next 3-5 years.

An Exit Strategy includes the <u>written</u> goals for the succession of business ownership and control, derived from a <u>well-thought out</u> and <u>properly timed</u> plan that <u>considers all factors</u>, <u>all interested parties</u>, and the <u>personal goals of the owners</u> in a manner and a time period that works best for the business, its shareholders, potential buyers, and Family.